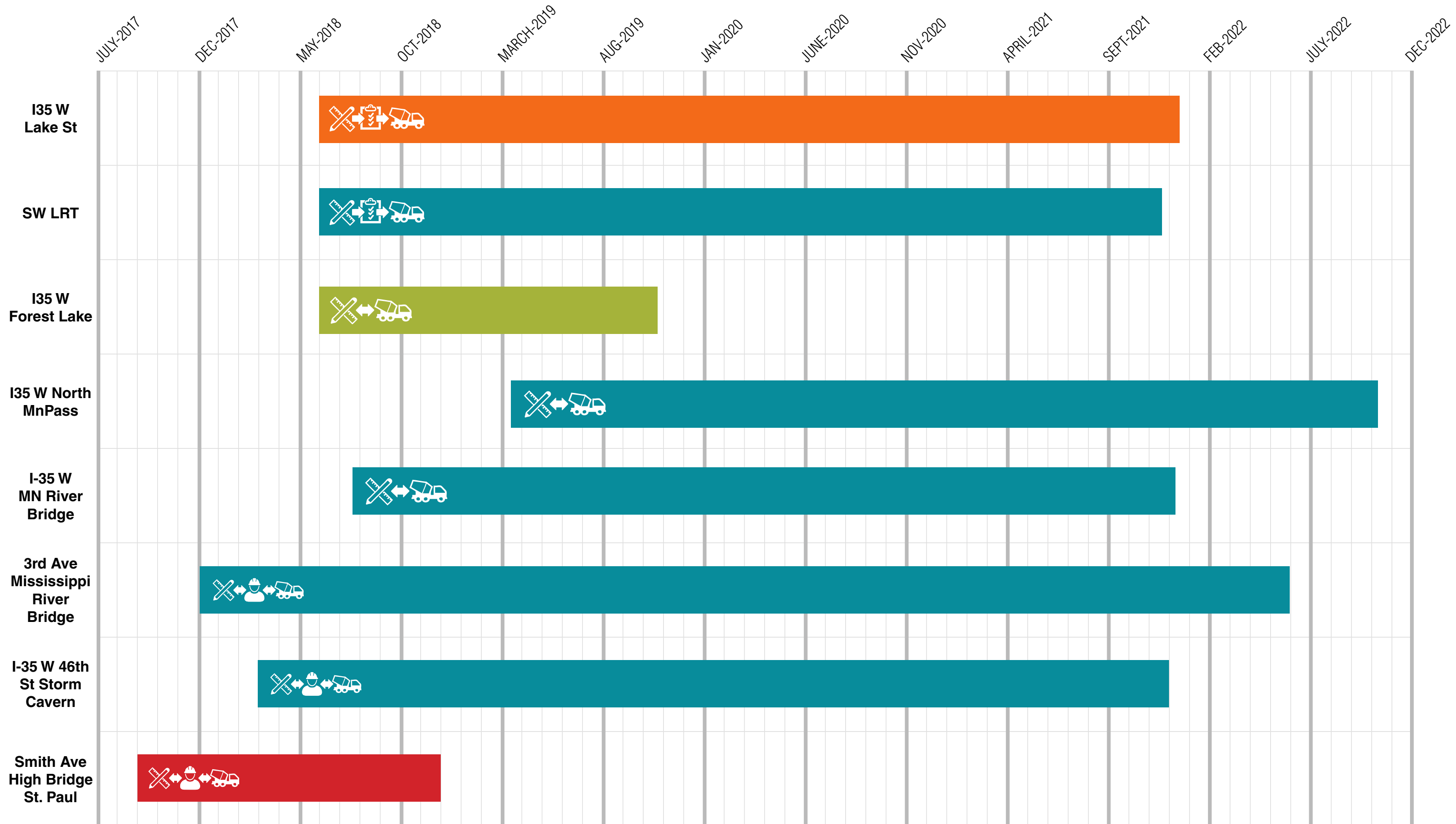


Summary of Major Construction Project Durations within the Twin Cities Metro Area



■ Ames-Lunda-Shafer
 ■ Shafer-Lunda
 ■ Kraemer North America
 ■ Not Awarded
 Design-Bid-Build
 Design-Build
 CM/GC